

# Engineering Consultancy Services Charter

## Principles of a Capable Owner Model “How will we operate?”

- 1. Alignment: We will align our goals with project and programme objectives.
- 2. Collaboration: We will value teamwork and external partnerships.
- 3. Talent: We will provide and retain skilled capable professionals.
- 4. Value-Driven Approach: We will prioritize value over cost.
- 5. Complex Systems: We will manage complex systems effectively.
- 6. Stakeholder Perspectives: We will consider customer and operational viewpoints.

## Our Goals “What are the outcomes we will achieve?”

- 1. To bring PR24 to life using our globally leading expertise.
- 2. To recognise budgetary constraints and deliver the Minimum Viable Solution.
- 3. To identify, develop and promote high impact innovation.
- 4. To provide solutions which are safe and constructable.
- 5. To achieve consistent, efficient handover to Design & Build delivery partners.

## DCWW Mission “Our ECS purpose”

As the ECS Framework, we will undertake front-end feasibility and optioneering work for the capital programme and supporting standalone investigations.

## Welsh Water’s Values “What are Welsh Water’s needs?”

- 1. Customer Focus: We will prioritize customer needs.
- 2. Environmental Stewardship: We will protect and enhance the environment.
- 3. Innovation: We will embrace creative solutions.
- 4. Collaboration: We will work closely with stakeholders.

## Safety First “How will we make AMP8 the safest AMP yet?”

- 1. We will make safety the core principal around which our designs are formed.
- 2. We will hold ourselves and each other accountable for the safety of our designs.
- 3. We will be generous and proactive in sharing safety learning with others.

## Measures “How we will measure progress?”

- 1. Monitor staff satisfaction through surveys.
- 2. Seek continuous improvement through regular communication and feedback channels.
- 3. Meet quarterly to review collectively, capturing success, identify blockers to remove & share lessons learnt.



## Personal commitments “What will I commit to in order to make this work?”

- 1. Put safety at the forefront of everything I do.
- 2. Sharing my experience from elsewhere but also listen and learn from others.
- 3. Follow through on my actions. Do what I say I am going to do and take responsibility.
- 4. Be trusted and accountable to deliver my role expectations.
- 5. Lead by example and demonstrate a can-do approach. “We are in this together”.
- 6. Bring positivity and help keep things move in the right direction.

## Behaviours “What are the key behaviours we will demonstrate to make the ECS a success?”

- 1. “One Team” ethos.
- 2. We support each other – “when one fails we all fail, no one gets left behind”.
- 3. Agility – ability to re-focus with the changing needs of the programme.
- 4. Demonstrable accountability at all levels.
- 5. Openness and inclusivity – we will value new ideas and thinking styles.
- 6. Being willing/open to challenge.
- 7. Commitment to continuous improvement.



# Engineering Consultancy Services Partner Contact Details



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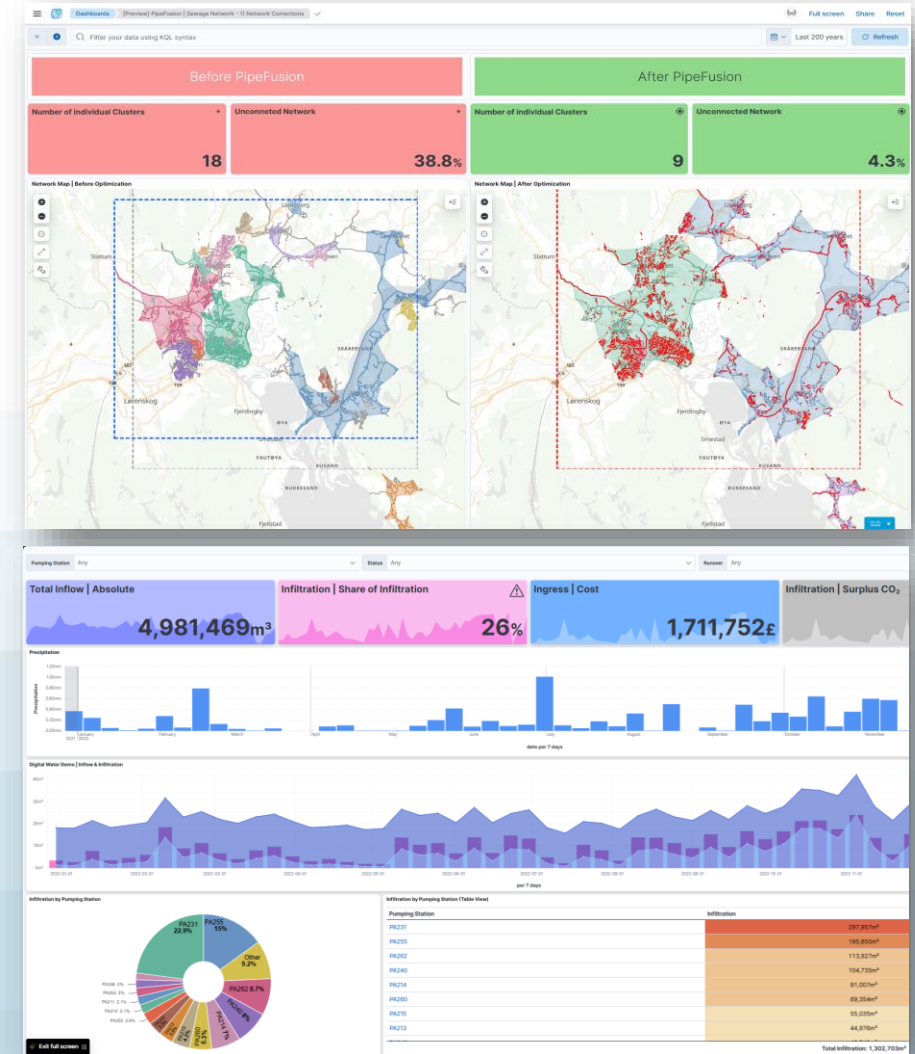


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# AtkinsRéalis: Ely Catchment Approach

- Minimal Viable Solution (MVS) Success.
- Coslech WwTW Driver – a 0.25 mg/l Total Phosphorus permit – Conventional solution would require a tertiary solids removal (TSR) plant treating 100% of flow.
- Analysing site sampling data reduced plant requirements to 50% of flow.
- MVS reduced AMP7 costs of £23m down to AMP8 cost of £12.5m.
- Progressed with opportunity of catchment permitting at the site – tightening phosphorus permits upstream to relax Coslech's permit.
- Current feedback is that this is looking likely to result in a relaxation to 0.5 mg/l – which will result in no TSR being required and further cost savings.

| No.                          | Treatment works       | Impact in Apem? | DWF [MLD] | Baseline / Permit Scenario [mg/l] | Low Carbon P limits Scenarios [mg/l] | WINEP v8 Permit scenario [mg/l] | Baseline / Permit Scenario [mg/l] | Low Carbon P limits Scenarios Load [kg/d] | WINEP v8 load scenario [kg/d] |
|------------------------------|-----------------------|-----------------|-----------|-----------------------------------|--------------------------------------|---------------------------------|-----------------------------------|-------------------------------------------|-------------------------------|
| 1                            | Coslech               | Yes             | 12.9759   | 2                                 | 0.45                                 | 0.25                            | 26.0                              | 5.8                                       | 3.2                           |
| 2                            | Duffryn Isaf          | Not included    | 6.97722   | 2                                 | 0.45                                 | 0.25                            | 14.0                              | 2.2                                       | 1.7                           |
| 3                            | Rhiwsaeson            | Yes             | 3.3063    | 2                                 | 0.75                                 | 2                               | 6.6                               | 2.5                                       | 6.6                           |
| 4                            | Creigiau <sup>B</sup> | Yes             | 1.14536   | 4.3                               | 0.75                                 | 1                               | 4.9                               | 0.9                                       | 1.1                           |
| 5                            | Rhydlafar             | Yes*            | 0.79207   | 3                                 | 0.75                                 | 1                               | 2.4                               | 0.6                                       | 0.8                           |
| 6                            | Drope Westbury        | Might           | 0.4429    | 6.4                               | 6.4                                  | 6.4                             | 2.8                               | 2.8                                       | 2.8                           |
| 7                            | Peterston Super Ely   | Might           | 0.20806   | 3.2                               | 3.2                                  | 3.2                             | 0.7                               | 0.7                                       | 0.7                           |
| 8                            | St. Fagans            | Yes*            | 0.14111   | 2.9                               | 2.9                                  | 2.9                             | 0.4                               | 0.4                                       | 0.4                           |
| 9                            | Drope                 | No              | 0.01648   | 2.6                               | 2.6                                  | 2.6                             | 0.0                               | 0.0                                       | 0.0                           |
| 10                           | Leckwith STW          | Yes             | -         | -                                 | -                                    | -                               | -                                 | -                                         | -                             |
| TOTAL [kg/d]                 |                       |                 | -         | -                                 | -                                    | -                               | 57.8                              | 15.9                                      | 17.5                          |
| LOAD REMOVED                 |                       |                 | -         | -                                 | -                                    | -                               | 0                                 | 41.9                                      | 40.3                          |
| FAIRSHARE LOAD to be removed |                       |                 | -         | -                                 | -                                    | -                               | 34.3                              | 34.3                                      | 34.3                          |



# Mott MacDonald: Better Outcomes Through Innovation and Excellence

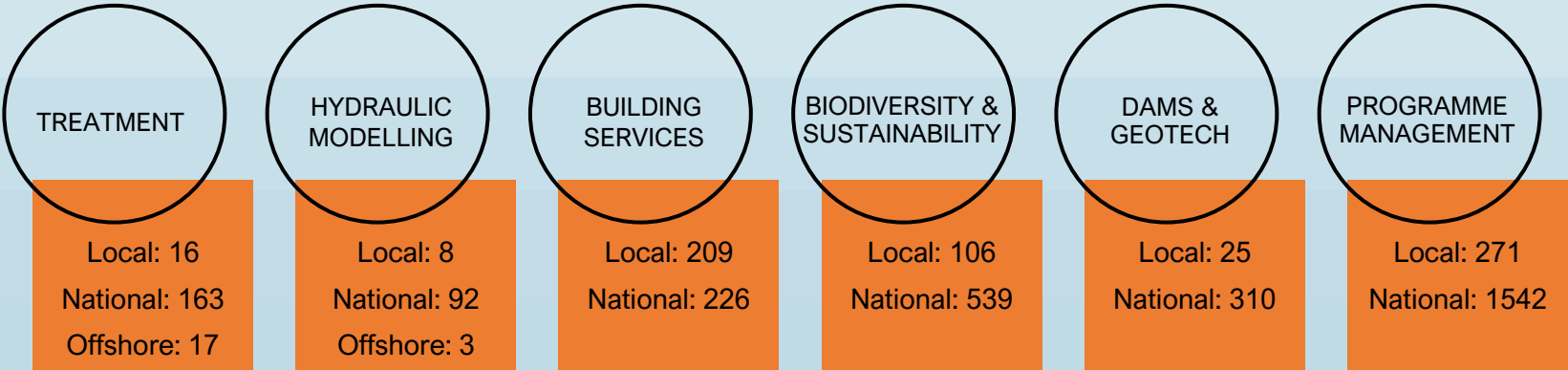


|            |                                                                                                                                                                                                                                                                                                          |
|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROJECT    | Groes Bronallt 90 population equivalent WwTW site with WFD prevent deterioration and ammonia drivers.                                                                                                                                                                                                    |
| CHALLENGES | <ul style="list-style-type: none"> <li>• Remote works surrounded by woodland.</li> <li>• Limited power supply.</li> <li>• Large site boundary, small footprint.</li> <li>• Extension of the process may encroach in the woodland.</li> </ul>                                                             |
| OUTCOMES   | <p>Modular aerated reed bed solution:</p> <ul style="list-style-type: none"> <li>• Reduced footprint</li> <li>• Offsite construction</li> <li>• No excavation necessary</li> <li>• 1 day installation period</li> <li>• <b><i>Solution generated £90k saving versus comparable design</i></b></li> </ul> |

635 Local staff

3275 National staff

20 Offshore staff



# Nature-based Solutions from Stantec

Aerated rushbed design for Southern Water's Lavant Wastewater Treatment Works

- Lavant's aerated rushbed design is up to ten times more efficient than a conventional wetland, reducing storm discharges even on dry days.
- Leveraging the co-value benefits of the NbS design, WINEP obligation fulfilment, storm overflow discharge reduction (key drivers), with microbial and nutrient benefits (key advantages)
- This project unlocks the potential for scaled integrated systems and the benefits they can deliver.

